

# Effects of the COVID-19 Pandemic on the Restaurant Industry: Comparisons Between Immigrants and US-Born Workers

**Ernesto Amaral**

amaral@tamu.edu

**Huyen Pham**

hpham@law.tamu.edu

**Raymond Robertson**

robertson@tamu.edu

**Suojin Wang**

sjwang@stat.tamu.edu

**Nereyda Ortiz Osejo**

nyortiz@tamu.edu

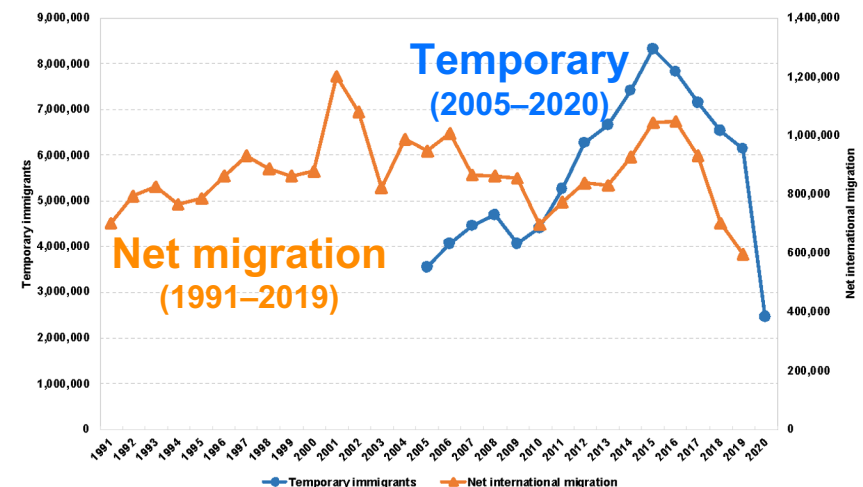
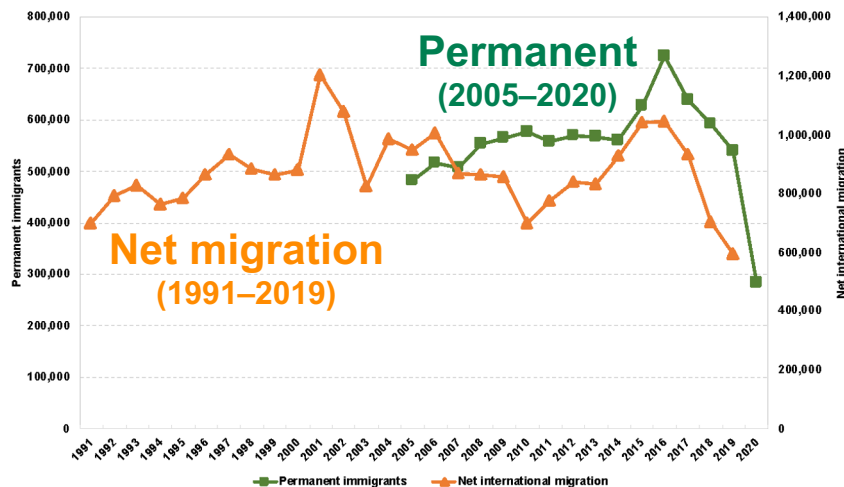


TEXAS A&M  
UNIVERSITY.

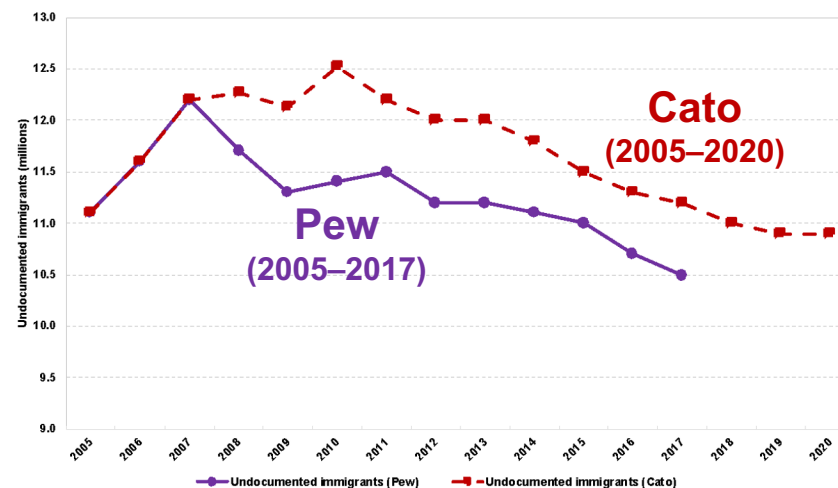
# Immigration effects on US-born workers

- Depends on degree of competition and degree of substitutability (Borjas, Grogger, Hanson 2008)
- Most intense in low-skill occupations and industries (Mandelman, Zlate 2022)
- Depends on the international tradability of the industry (Burstein, Hanson, Tian, Vogel 2020)
- Depends on the unobserved skills (Peri, Sparber 2009)
- Specialization can mitigate adverse effects and maybe create jobs for US-born workers (Albert 2021)

# Flows of immigrants



# Stock of undocumented immigrants



# Question and background

- Did immigrants experience worse employment outcomes in restaurants during the pandemic?
- Focus on restaurant workers
  - Low-skill, nontraded industry where immigrant and US-born competition should be most intense (Borjas et al. 2008; Burstein et al. 2020; Mandelman, Zlate 2022)
  - 4<sup>th</sup> largest occupational group: 11.3% in 2020
  - Lowest mean earnings: \$27,655 in 2020
  - 8.1% of newly arrived immigrants are in restaurant jobs, compared to 5.3% of other immigrants (2022)
  - Opportunities for specialization, which can mitigate adverse effects (Albert 2021; Peri, Sparber 2007; Deming 2017)



# National occupational employment and wage estimates

Occupations	Total employed (%)	Mean earnings	Difference from average earnings
Office and Administrative Support Occupations	18.55	\$42,391	−34.69%
Sales and Related Occupations	13.12	\$45,752	−27.06%
Transportation and Material Moving Occupations	12.02	\$39,778	−41.05%
<b>Food Preparation and Serving Related Occupations</b>	<b>11.26</b>	<b>\$27,655</b>	<b>−77.40%</b>
Production Occupations	8.52	\$41,757	−36.19%
Educational Instruction and Library Occupations	8.14	\$60,167	0.33%
Management Occupations	7.46	\$126,708	74.81%
Healthcare Practitioners and Technical Occupations	7.08	\$76,361	24.17%
Healthcare Support Occupations	6.44	\$32,247	−62.04%
Business and Financial Operations Occupations	5.98	\$77,091	25.12%



# Data and methods

- **Current Population Survey (CPS)**

- 2000–2021 Annual Social and Economic Supplement (ASEC)
- 2000–2022 Basic Monthly data
  - Multinomial logistic: occupational transition to next year
    - From restaurant (independent) to another occupation (dependent)
    - From all occupations (independent) to restaurant (dependent)

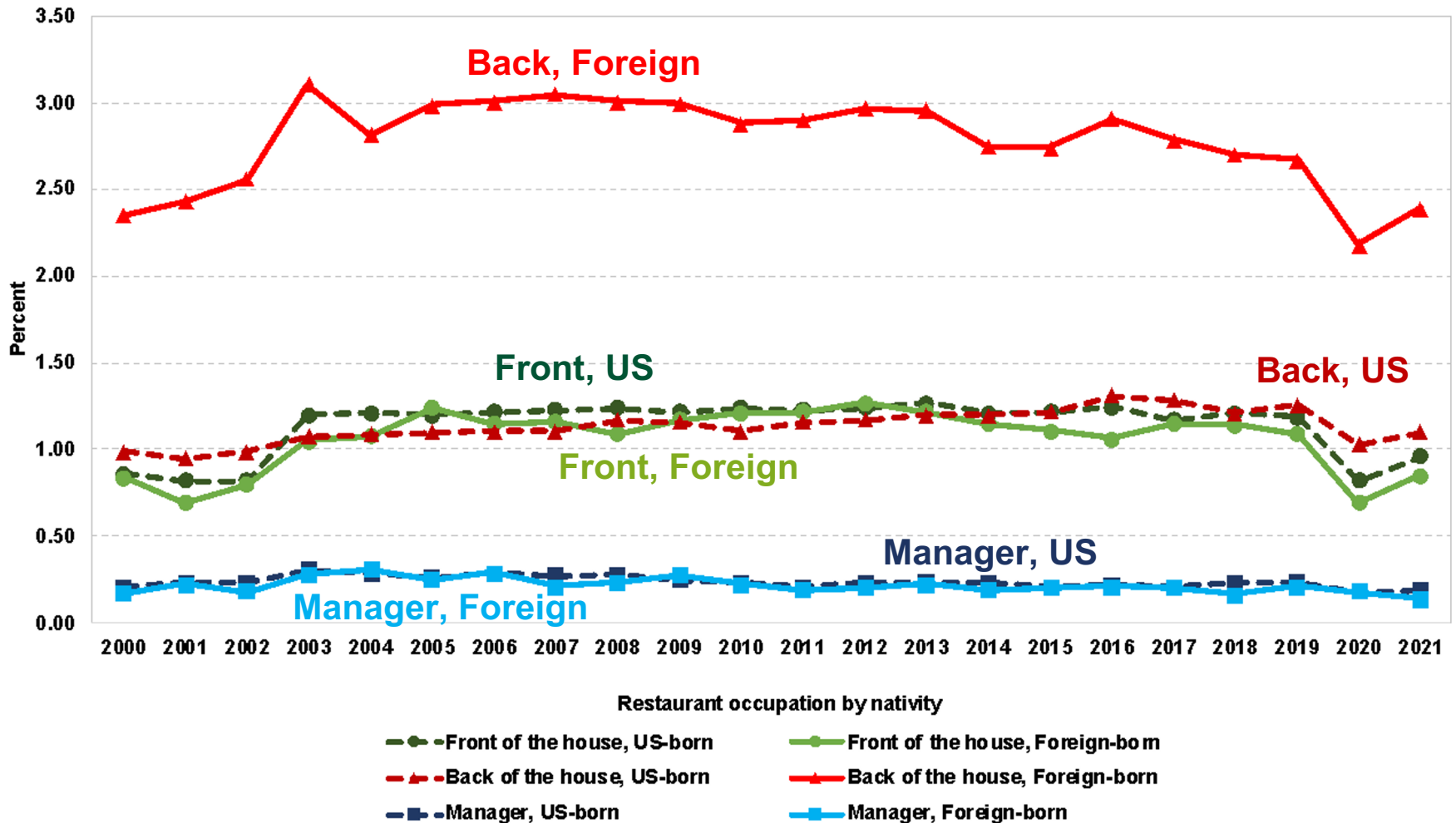
- **Data collection with restaurant owners/managers**

- Summer 2021 (n=457)
  - Survey about changes over time: Jan. 2020 (before pandemic), Jan. 2021 (height of pandemic), time of survey
  - OLS models estimate percentage changes in numbers of workers by nativity and occupation within restaurants



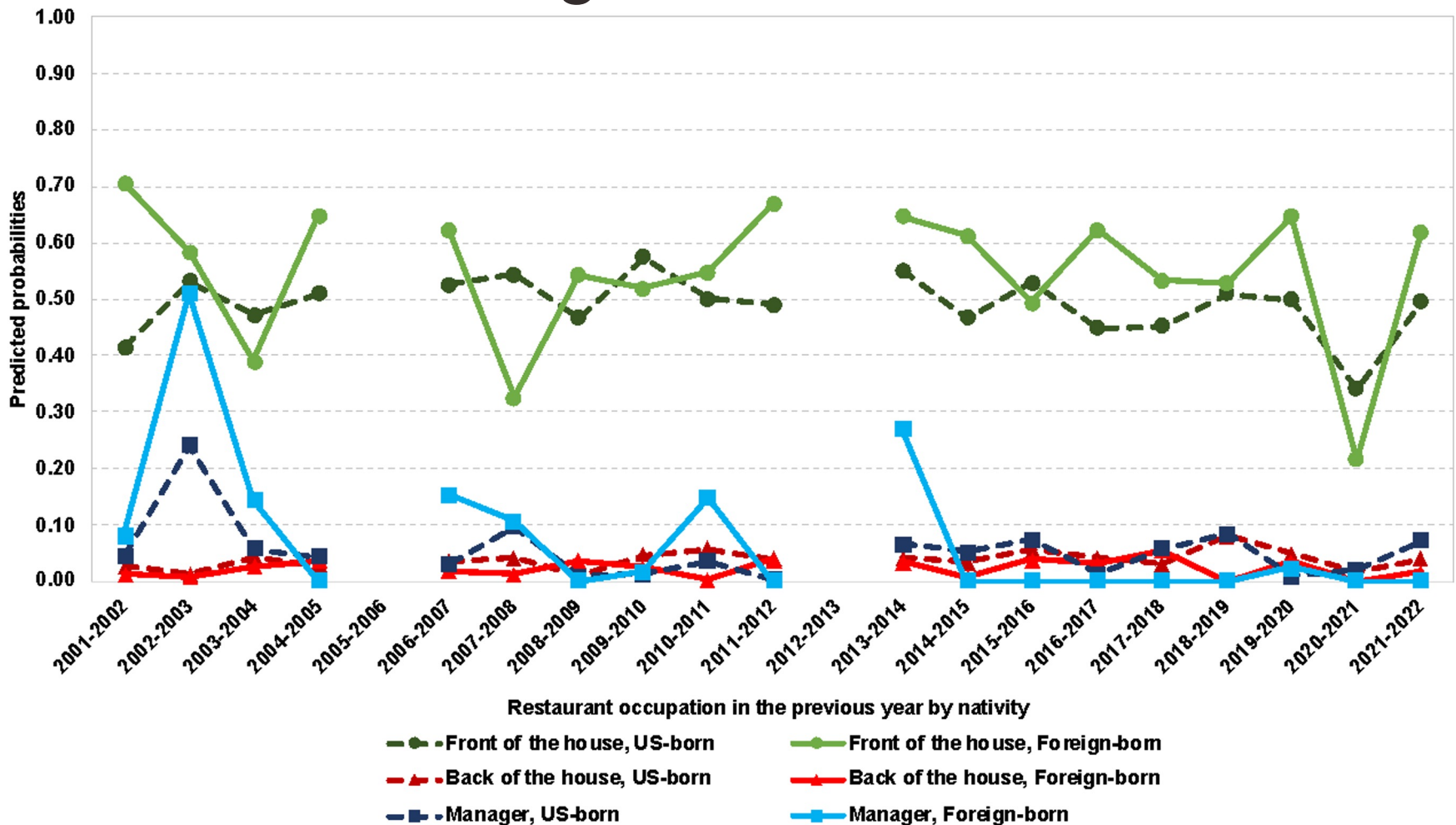


# Foreign-born and US-born in restaurant occupations



Source: 2000–2021 ASEC CPS (denominator is population by year for each nativity).

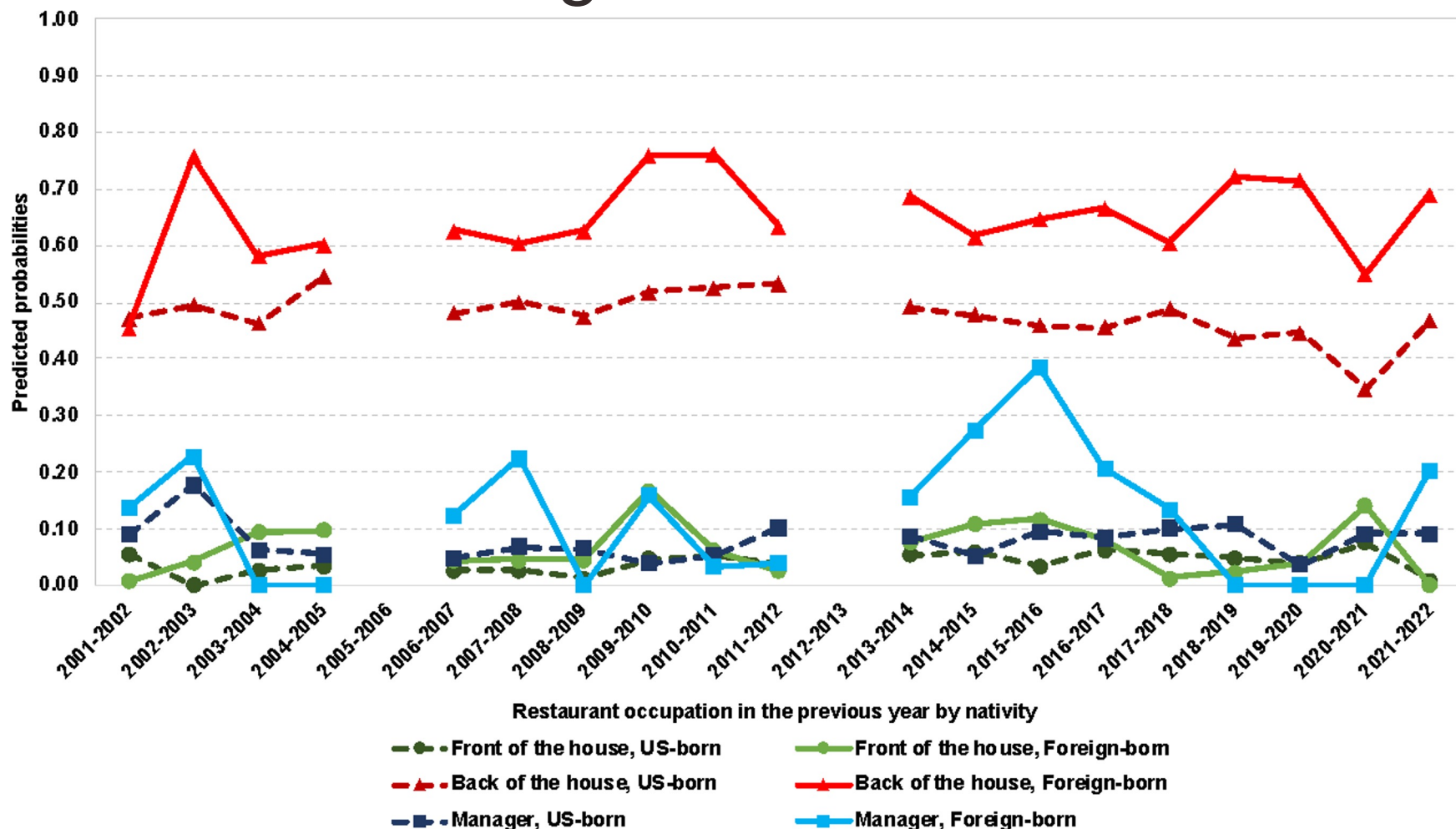
# From restaurant to front of the house: **Foreign-born** have deeper 2021 decline of continuing in front of the house



Source: Multinomial logistic models using the 2000–2022 Monthly CPS (January).



# From restaurant to back of the house: **US-born** have better 2022 recovery of continuing in back of the house



Source: Multinomial logistic models using the 2000–2022 Monthly CPS (January).

# Sample size and column percentage of restaurants by type and service

Type of restaurant	Restaurant service				
	Fast food	Upscale fine dining	Casual fine dining	Moderately priced style	Total
Independently owned	22 17.32%	17 53.13%	48 73.85%	148 63.52%	235 51.42%
Franchise	78 61.42%	9 28.13%	6 9.23%	49 21.03%	142 31.07%
Corporate owned	27 21.26%	6 18.75%	11 16.92%	36 15.45%	80 17.51%
Total	127 100.00%	32 100.00%	65 100.00%	233 100.00%	457 100.00%



# OLS: Pct. changes on number of workers from January 2020 to Summer 2021

Independent variables	Front of the house		Back of the house	
	US-born	Foreign born	US-born	Foreign born
<b>Type of service</b>				
Upscale fine dining	<b>-22.84** (13.34)</b>	-20.50 (16.24)	4.17 (14.10)	<b>-24.55* (15.13)</b>
Casual fine dining	-2.38 (9.92)	12.52 (12.01)	-7.68 (10.31)	5.13 (11.28)
Moderately priced style	-2.50 (5.03)	<b>-9.46* (6.71)</b>	0.35 (5.43)	-0.20 (6.09)
Fast food	1.87 (6.90)	<b>21.79*** (9.27)</b>	-0.66 (7.49)	<b>15.01* (9.21)</b>

Note: \*\*\*Significant at  $p < 0.01$ , \*\*Significant at  $p < 0.05$ , \*Significant at  $p < 0.1$  (one-tailed test).

Source: Nationwide survey with restaurant owners and managers (Summer 2021),  $n=457$ .

# Final considerations

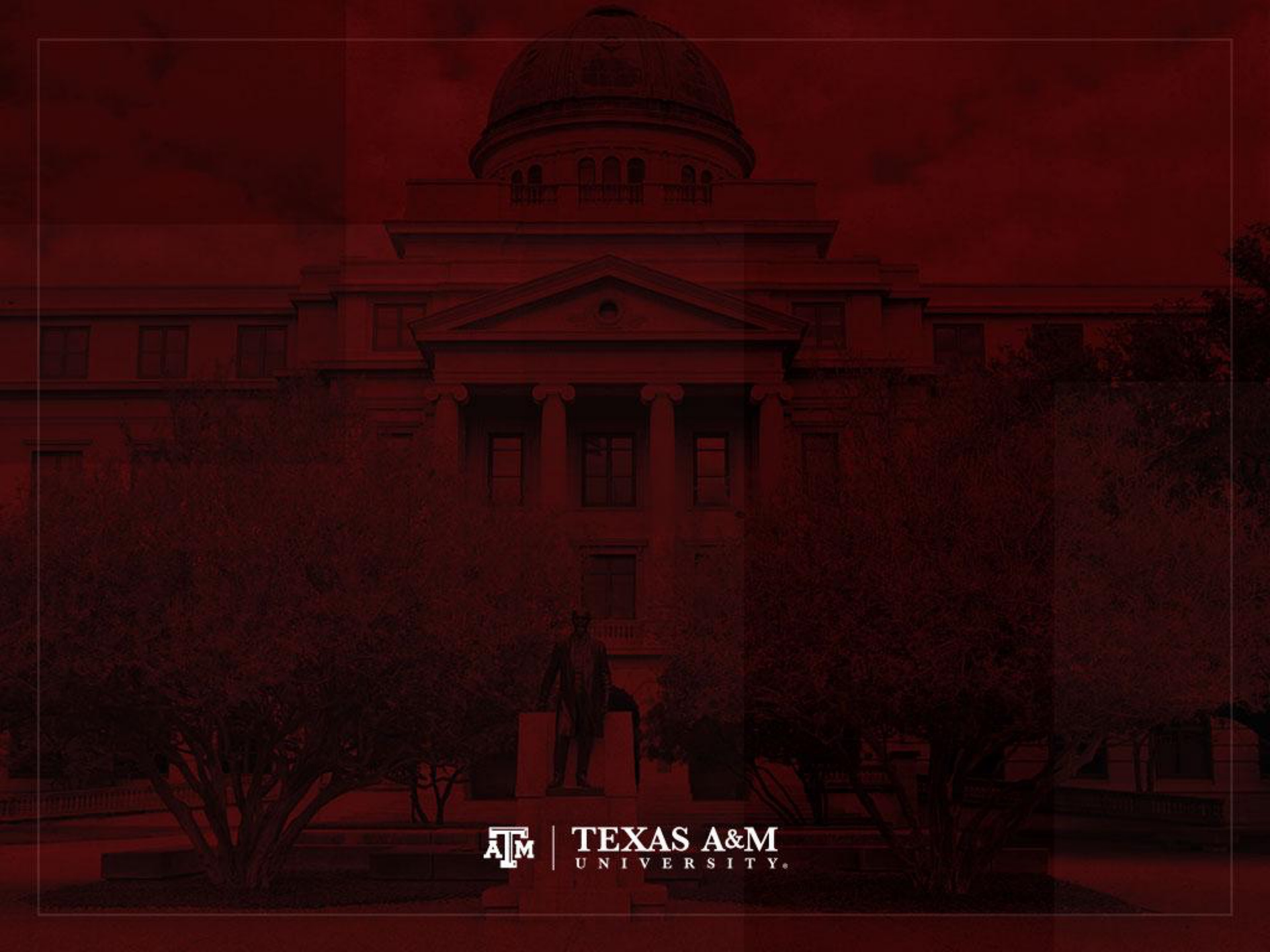
- Resilience of immigrants during economic crises have limitations
  - In the 2008 Great Recession, immigrants had better economic outcomes than US-born workers
  - In the COVID-19 pandemic, immigrants in the restaurant industry did worse than US-born workers
- In the pandemic, immigrants lost advantages of geographical mobility and flexibility
  - Period of restricted movement within the U.S.
  - Economic crisis was uniform across the country
  - Widespread restaurant closures or contraction



# Policy implications

- Policy implications on U.S. aid programs
- Rethink restrictions on aid programs that prevent undocumented immigrants from participating
- A main example is lack of access to unemployment benefits





**ATM** | **TEXAS A&M**  
UNIVERSITY.